

Comox Strathcona Waste Management

2022 - 2026 Preliminary Financial Plan

CSWM Board Meeting
December 2, 2021



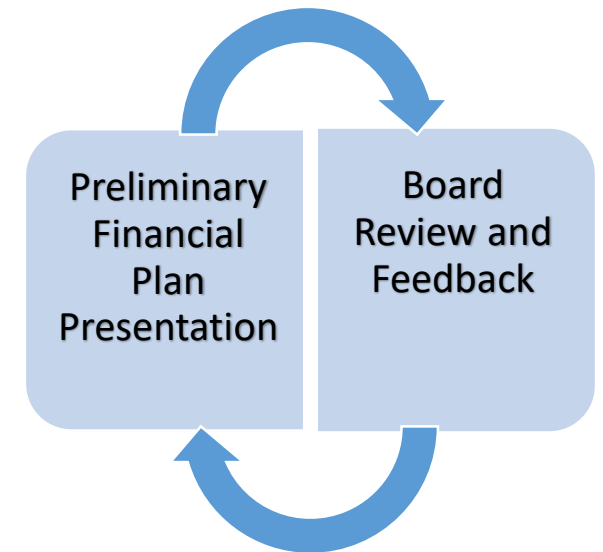
Financial Planning Process

Preliminary
December 2021

Proposed
January & February 2022

Recommended
March 2022

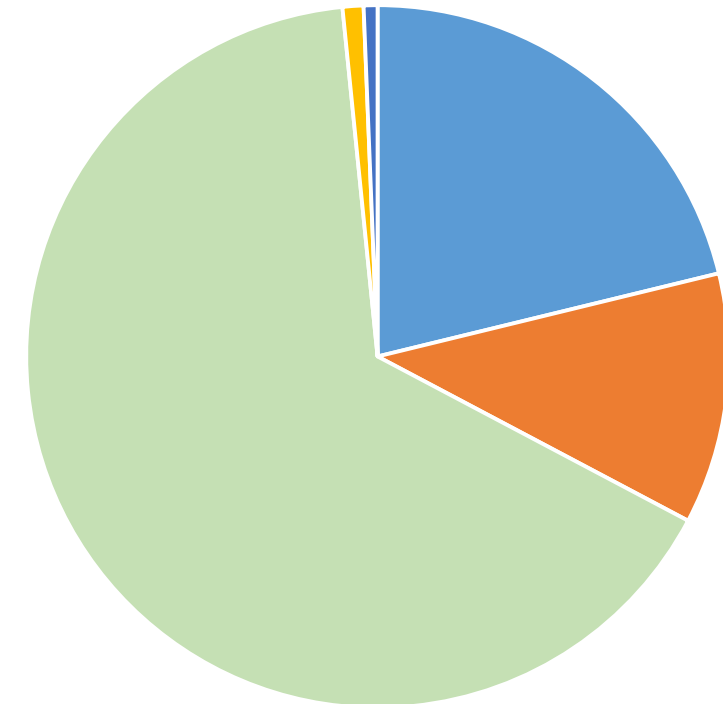
- Guided by Financial Planning Policy
- CSWM board is the authority for the service
- Preliminary plan for initial review and discussion



Revenue

- Taxation maintained at \$5M for 2022
- Consistent w/ September 2020 COVID-19 Response and Renewal report
- Annual taxation of \$76.24 per year for a \$500,000 home*
- Tipping fees remain at \$140 per tonne
- Tipping fee revenue increases in 2022 for organics
 - \$110/tonne starting Sept 2022

* based on 2021 revised assessment roll



■ Taxation - Municipal ■ Taxation - Electoral Areas
■ Tipping Fees ■ Recycle BC
■ Scrap Metal

Revenue

REVENUES	2021	2022	2023	2024	2025	2026
Requisition	5,000,000	5,000,000	5,550,000	5,550,000	6,000,000	6,000,000
Tipping Fees	9,533,500	10,025,750	10,481,300	10,783,836	10,970,306	11,278,223
Recoveries/Other	209,000	285,000	336,500	388,030	389,591	356,183
Prior Years Surplus	1,770,767	1,116,010	116,010	-	-	-
	<u>16,513,267</u>	<u>16,426,760</u>	<u>16,483,810</u>	<u>16,721,866</u>	<u>17,359,897</u>	<u>17,634,406</u>

- Updated capital cost projections with a 10 year outlook
- Not likely to be able to maintain at the \$5M level without a big increase in 2026
- Tip fees review for 2023 – proposed \$145/tonne*

* Consistent with neighbouring regional districts

Operational Expenses

- Operating costs increased by 17%, largely attributed to:
 - ↑ contracted services due to increase waste volumes and associated transportation costs
 - ↑ personnel costs to better support the CSWM service
 - ↑ support costs directly correlated to capital spending (\$823,822 vs. \$624,060)
 - ↑ minor capital for facility improvements
- Reduced wage cost of \$70,349 due to the statutory holiday closure
- Reduced recycling costs of \$190,300 associated with the closure of Canex and Sportplex CSWM non-recycle BC depots

Personnel Costs

- 4 new staff positions in 2022
 - 2 waste management attendants (new)
 - 1 waste management operator (previously approved)
 - 1 environmental technician (new)
- Salaries, wages and benefits 2%
- Engineering Analyst student position (4 months)
- Minor allocation changes between services



Capital Projects

- Capital spending significant next two years
- Funding provided by grants, reserves and debt
 - Organics - **\$17.3M**, funded by grants and reserves
 - Landfill closure CRWMC - **\$11.6M**, funded by debt
 - Cell 2 CVWMC – increased from **\$8.8M to \$13.0M**, funded by reserves
- Debt charges (principle and interest) increasing

Questions?

